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March 1985

NARRATIVE: Recommendation for Award of the National Intelligence
Medal of Achievement to [redacted]

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1. I strongly recommend that [redacted] be awarded the
National Intelligence Medal of Achievement in recognition of his
significant contributions to national intelligence during his service as
an estimates officer in the National Intelligence Council's Analytic
Group (AG). [redacted] is a career Air Force officer who was detailed
in August 1983 to the NIC for a two year tour. He will be reassigned to
the Air Force this coming June. [redacted] exceptional performance
in the last two years as a senior-level staff officer managing
top-quality interagency endeavors in areas of high importance to US
security clearly meets the criteria for this form of recognition.

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2. [redacted] most significant contributions have been as the
drafter-manager of some of the most difficult and controversy-ridden
interagency papers this office has produced in the recent past. In
particular, [redacted]

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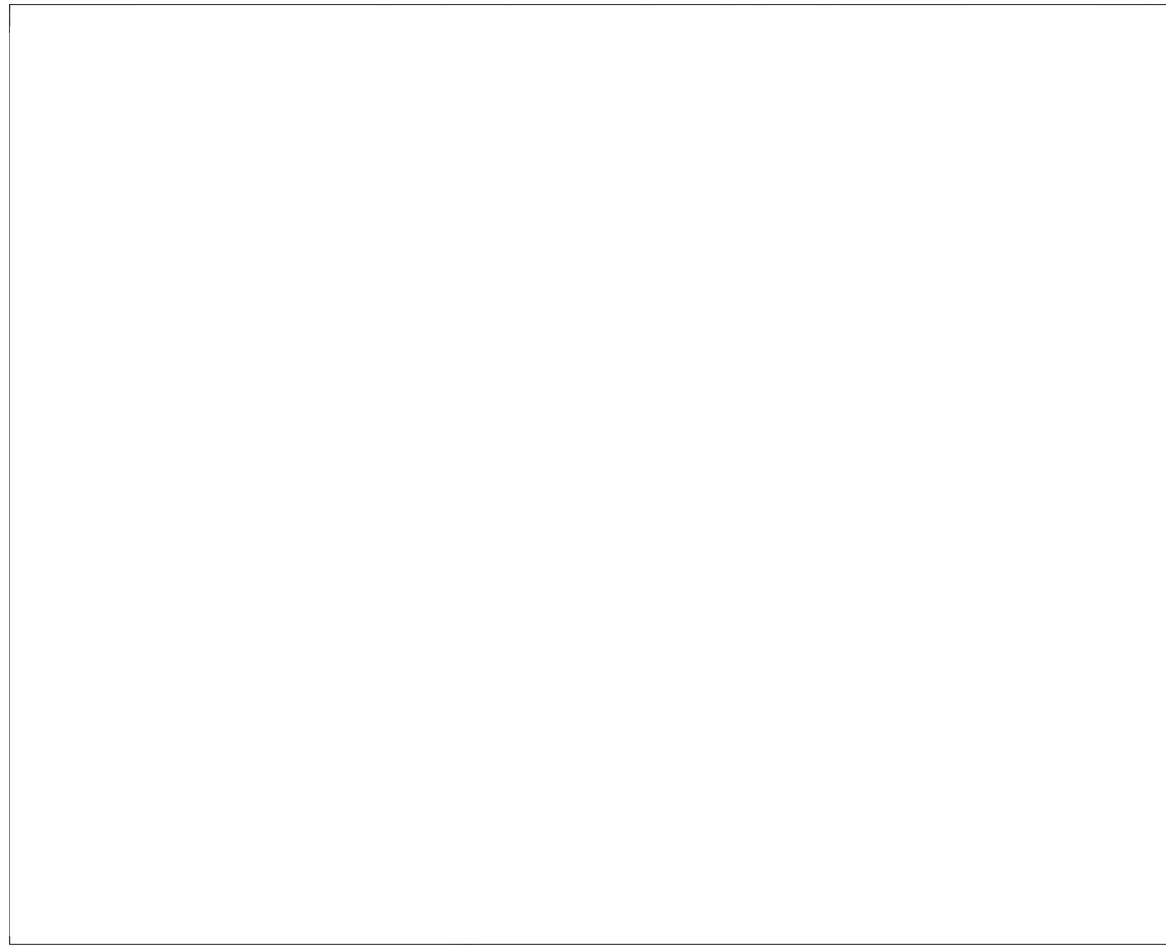
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-- Was chosen by C/NIC to draft a Special National Intelligence
Estimate that would reconcile or clarify the differences
between two major elements of the Intelligence Community on

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-- Successfully completed a number of additional ad hoc projects, including the analytical resuscitating of several failing projects initially drafted by others in the Intelligence Community.

-- In that vein, is now in the process of rescuing a complex technical National Estimate, drafted elsewhere,

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-- Is also now in the process of drafting-managing the first interagency study for the newly formed Foreign Deception and Denial Activities Committee [redacted]

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-- Also took a leading creative role in several war games (SAGA and Naval War College).

3. In many of these efforts [redacted] work has been pathbreaking. Through his exceptional ability to isolate critical intelligence questions, organize and master data, and draft with speed, precision, and clarity, he has enabled the Intelligence Community to spell out much more clearly than before where it stands on these issues.

His work has also served to identify numerous intelligence gaps and to galvanize collectors to attempt to fill them. [redacted]

effectiveness has been enhanced by the great tact he has brought to the job of dealing with difficult interagency issues.

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4. This is no routine praise: [redacted] is an exceptionally gifted and versatile officer, a self-starter who has quickly mastered a broad range of subjects, and who has enriched the analytic effort of this office by the rich operational experience he has brought to his work with

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us. In sum, one of the finest and most productive officers the NIC/AG has had.

5. [redacted] justly deserves the special recognition afforded by awarding him the National Intelligence Medal of Achievement. He is not being recommended for any other Intelligence Community or CIA award for his outstanding performance.

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[redacted] is hereby awarded the National Intelligence Medal of Achievement in recognition of his especially meritorious service as an estimates officer with the National Intelligence Council from 1983 to 1985. By virtue of his consistently high performance in this position, the collection, collation, and analytic efforts of US intelligence have been significantly advanced, in a number of specific respects, in areas of high strategic importance to the United States. By his sustained superior performance in a position calling for unique imaginativeness, he contributed significantly to the foreign intelligence mission of the Intelligence Community and to the national security of the United States.

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